



Implementing a Lean Management System (Corporate Leadership)

Thomas L. Jackson

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Does your company think and act ahead of technological change, ahead of the customer, and ahead of the competition? Thinking strategically requires a company to face these questions with a clear future image of itself. *Implementing a Lean Management System* lays out a comprehensive management system for aligning the firm's vision of the future with market realities.

Based on **hoshin** management, the Japanese strategic planning method used by top managers for driving TQM throughout an organization, Lean Management is about deploying vision, strategy, and policy at all levels of daily activity. It is an eminently practical methodology emerging out of the implementation of continuous improvement methods and employee involvement. The key tools in the text build on the knowledge of the worker, multi-tasking, and an understanding of the role and responsibilities of the new lean manufacturer.

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